



FOODBANK
SANTA BARBARA COUNTY



*What happens after
the Search-and-Rescue
phase of an Emergency?*

25TH HOUR

A ONE-DAY TRAINING

**SEPTEMBER 12 2018
9.00AM - 3.30PM**

**PACIFICA GRADUATE INSTITUTE
801 LADERA LANE SB CA 93108**

www.foodbanksbc.org

Summary, Learnings
and After-Action Ideas



Introduction:

This White Paper is an opportunity to collect together some of the learnings from the amazing group of disaster professionals taking part in the Foodbank of Santa Barbara County's 25th Hour Disaster Preparedness Conference.

The day was a great opportunity to bring together fresh experiences from the Thomas disasters and also draw on past experience both locally and nationally of those in attendance.

The Foodbank hosted and sponsored the conference because we needed to improve how we train and work with others within the County, both in disaster response and disaster preparedness.

As a Feeding America food bank, we have access to a network of 202 other food banks, each covering a discrete area of the U.S. Typically, this cooperation is around regional food sourcing, advocacy, auditing and training, but the network becomes even more valuable in times of disaster. Within hours, hundreds of thousands of pounds of food and other supplies can be on its way to us with no governmental red tape.

Our network can resupply us from north, south or east if there are road closures, and the Foodbank stands as the central recipient of USDA food for redistribution from our warehouses in north and south county via our local network of 300 member agencies and programs.

These resources are great, but they don't mean much if we can't use them efficiently in a time of need. Hopefully, the take-aways from the conference will better able us to restore key public health services during initial disaster response and remind us that our ability to mesh together will be key in helping to make a bad situation better.

Those who attended the conference and those unable to will find something useful within these pages.

Erik Talkin
CEO
Foodbank of Santa Barbara County
etalkin@foodbanksbc.org
805 967 5741 x100

Board of Directors

Vibeke Weiland, Chair
George L. Bean, Vice Chair
Cindy Halstead, Treasurer
Carol Olson, Secretary
Frank Abatemarco

Peter N. Brown
Narded Eguiluz
Wayne Elias
Scott Hansen
Tim Harrington

Helen John-Kelly, M.D.
Betsey von Summer Moller
Ian Stewart
Barbara Tzur
Erwin Villegas

Keynote Speaker:

Kevin Smith,

Director of Federal Emergency Management Administration's (FEMA) Center for Faith and Opportunity Initiatives

James "Kevin" Smith became Director of the DHS Center for Faith and Opportunity Initiatives in July 2018 (DHS Center). Mr. Smith is a Certified Emergency Manager who has worked with faith- and community-based organizations for more than 20 years. His new federal role is to promote and develop partnerships among the public, faith- and community-based organizations, emergency managers, and first responders to strengthen the resilience of our nation.

During his address Mr. Smith discussed FEMA's work over the past couple of years in regards to the various national disasters that have occurred. He emphasized that the Administration's focus is to build a more resilient workforce in order to respond and recover from disaster.

There are a few important actions taken in order to achieve this: resource sharing between government and agencies, improving capacity for small-scale events in order to increase readiness for large-scale disasters, and improving resilience before disaster occurs in order to minimize the chaos of recovery.

Mr. Smith encouraged attendees to help the Administration build a culture of preparedness in the nation and to prepare for catastrophe rather than limiting plans to what agency capacity is currently. To help in this effort, FEMA is committed to simplifying their systems and language so that disaster victims are able to receive aid with minimal confusion or struggle.

The director finished his address by emphasizing the need for increased disaster insurance nationwide at the family, business and agency level. Insuring your organization means that it can function throughout disaster and meet the needs of clients and employees. Organizations can help before disaster by increasing enrollment of clients in disaster insurance. When natural events occur, this will help families rebuild and recover.

Patrick Crawford, Feeding America's Director of Disaster Services (left) and Kevin Smith (right) | Photos: Jacqueline Pilar



Ms. Suzanne Blake of MIT

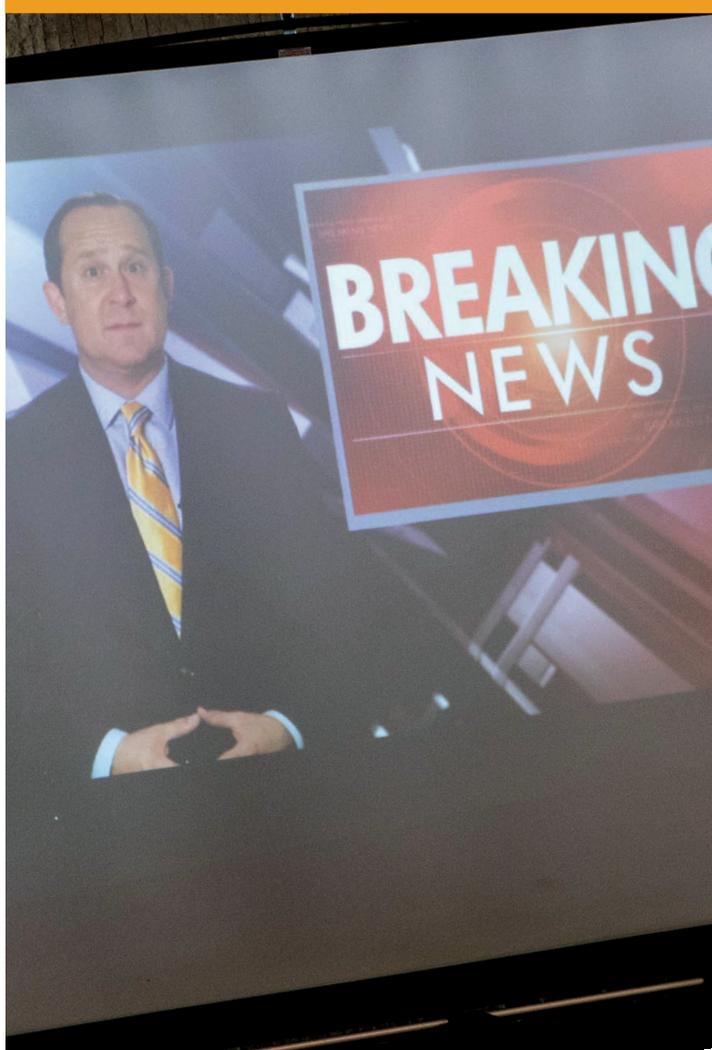
Large-Scale Disaster Response Exercise:

The morning session was led by Suzanne Blake of MIT's Office of Emergency Management and Business Continuity. Ms. Blake is the Manager of MIT Emergency Management, which coordinates all of the emergency preparedness, response, recovery, mitigation, communication, and continuity activities for the Massachusetts Institute of Technology. She, with the feedback of Foodbank and Santa Barbara County staff, designed a tabletop exercise that would cover disaster relief and coordination procedures following an incident that affects the Foodbank's customer community.

The scenario given to attendees was a massive earthquake hitting Santa Barbara County, which would disable many communication lines and shut down the 101 freeway near Gaviota. The quake would also cause massive damage to many buildings including grocery stores, pharmacies and the Foodbank's Santa Maria warehouse, rendering it inoperable.

A news alert was simulated and shown at the conference in order to enhance attendees' awareness. After receiving this situation, conference attendees were asked to discuss in breakout groups what should be done in the community to start relief and recovery efforts. Groups were encouraged to consider the following structure when working through the scenario.

Local meteorologist Alan Rose



Scope

The tabletop exercise covered disaster relief and coordination procedures following an incident that affects the FBSB customer community.

Mission Area(s)

- Response
- Recovery

Core Capabilities

- Public Information and Warning
- Operational Coordination
- Logistics and Supply Chain Management
- Mass Care Services
- Operational Communications
- Health and Social Services

Objectives

1. Test coordination and relationships between mass care VOADs as well as governmental agencies during the short- and long-term disaster relief and recovery to a major disaster that impacts the Santa Barbara area.
2. Practice effective communication with key mass care partners and the public and provide timely, accurate information and answers to pertinent questions.
3. Exercise operational partnerships in disaster response logistics, including coordinating logistical needs for food distribution in disaster relief.
4. Coordinate people resources, including volunteers, in the aftermath of a major disaster that affects Santa Barbara County.
5. Determine needed plans, procedures, and training in order to maintain an ongoing level of preparedness and coordination between and among VOADs in the Santa Barbara area.

Threat or Hazard

Earthquake





Breakout groups were active participants in the important findings that Ms. Blake gathered at the conclusion of the exercise including Santa Barbara County's strengths and areas in need of improvement.

One big strength is Santa Barbara's experience with past disasters, which has strengthened knowledge and coordination throughout the county. The 211 system has proved to be an effective communication tool in those instances. Furthermore, the number and variety of organizations willing to further preparedness in the county, in addition to the many existing preparedness and response resources that are available and ready to respond to and recover from a disaster, make for a more resilient community.

From attendee feedback, Ms. Blake identified several areas of needed improvement and offered recommendations for next steps.

■ **Area for Improvement 1:**
Redundancy, capacity and clarified roles of VOAD organizations.

Analysis:

Participants noted that while many Voluntary Organizations Active in Disaster (VOAD) do not have the capacity or redundancy to continue functioning throughout a major prolonged disaster, there are other cross county redundancies when it comes to meeting common needs after a disaster. Organizations and agencies need a clear, specific role when responding to a disaster to reduce redundancy across organizations, as well as increased capacity to ensure employee, volunteer and public needs are met across the county.

Recommendations:

Strengthen redundancy and capability building within and among VOAD organizations. Consider doing this through cross-training, working with similar VOADs to find redundant skillsets, educating staff and volunteers on disaster preparedness, and developing comprehensive disaster response and continuity plans for the organization (see Area for Improvement #4). Consider creating an MOU among VOAD organizations to specify roles, communication, and coordination. Also consider developing an EOC protocol for VOADs to prevent role confusion when multiple agencies are represented in the activated Operational Area EOC.

■ Area for Improvement 2: VOAD membership.

Analysis:

Participants noted the need to increase the membership of the Santa Barbara VOAD.

Recommendations:

Educate non-member VOADs about the organization and the benefits of officially joining VOAD. Partner member organizations with non-member organizations to offer mentorship and education about the benefits of joining VOAD. Consider developing promotional material about the VOAD organization to distribute to non-member organizations.

■ Area for Improvement 3: Communication and collaboration.

Analysis:

A better understanding of and communication and collaboration between agencies and organizations in Santa Barbara County is needed. Organizations and government agencies are at times unfamiliar with the mission of other organizations in the county that participate in disaster response and recovery. Clear education about mission, scope, and role in a disaster for each stakeholder organization is needed across the county to ensure all entities know the function

of each player in disaster response in order to avoid redundancy and ensure public needs are met.

Recommendations:

Consider developing a cross-county collaboration and communication plan that outlines roles in a disaster, how responding VOADs and government agencies will coordinate with each other, and how organizations will communicate during the response to and recovery from a disaster.

■ Area for Improvement 4: Organization level preparedness.

Analysis:

Participating agencies and organizations noted the need for organization-level emergency preparedness. Emergency preparedness plans, response plans, and business continuity plans at each organization will help ensure the mission of the organization continues and that staff and volunteers remain safe throughout a disaster.

Recommendations:

Ensure preparedness at the organization level through business continuity planning and personal preparedness plans. Consider developing templates for a business continuity plan and a personal preparedness plan to share county-wide so that VOADs and their staff/



volunteers can easily develop these plans. A business continuity plan will ensure continuation of essential functions in a disaster, and the personal preparedness plan will help staff and volunteers be prepared at home so that they can continue to work for the organization without disruption.

■ **Area for Improvement 5:** **Awareness of county-wide plans and procedures.**

Analysis:

Participants noted the need for an increase in awareness of county-wide plans and procedures as well as plans and procedures of partner organizations county-wide.

Recommendations:

Educate organizations across the county about county-wide emergency plans and procedures. To facilitate this, distribute the plans when possible and conduct collaborative training, events, and exercises. Ensure a collaborative planning process when major county emergency plans and procedures need to be developed or updated.

■ **Area for Improvement 6:** **Donations and volunteer management.**

Analysis:

Participants noted the desire to achieve better coordination, training, and management of donations and volunteers in a major disaster.

Recommendations:

Consider developing a county-wide donations and volunteer management plan. Ensure multiple stakeholder organizations are part of the planning process. Review plans that already exist at organizations within the county or relevant organizations in nearby

counties as models for developing the Santa Barbara donations and volunteer management plan.

■ **Area for Improvement 7:** **Public messaging.**

Analysis:

Participants noted the need to improve messaging to the public before and after a disaster to include preparedness and recovery resources, points of information, volunteer/donation information, and options for community members with unique needs (e.g. medical, families with pets, etc.).

Recommendations:

Consider developing standard press releases for relevant VOAD topics, such as requesting donations and volunteers, resource distribution, and information for families with unique needs. Centralize the public information distribution process where possible, and coordinate information distribution with the Operational Area EOC to ensure messages are consistent across the county.

■ **Area for Improvement 8:** **Long-term recovery planning.**

Analysis:

Participants noted the need to increase focus and resources on long-term recovery planning throughout the county.

Recommendations:

Consider developing a county-wide long-term recovery plan through a collaborative planning process that includes relevant stakeholders. Also, consider holding additional county-wide tabletop exercises to test long-term recovery procedures.

Panel Discussion: How Nonprofit Organizations Can Collaborate Most Effectively in a Disaster

The panel of local disaster experts included Barbara Andersen, Chief Strategy Officer at Santa Barbara Foundation, Steve Ortiz, CEO at United Way of Santa Barbara County, Ben Romo, Community Recovery and Engagement Coordinator for the Santa Barbara County Office of Emergency Management, and Erik Talkin, CEO of the Foodbank of Santa Barbara County. Mr. Talkin acted as moderator for the group and spurred discussion about the panel's experience in disaster recovery.

Questions about what challenges were most common after disasters revealed financing and cross agency communication to be the most pressing. Panelists commented on keeping agency mission at the forefront throughout the recovery phase, and not swaying according to where financial help might be available. Additionally, it is important that agencies remain flexible and adaptable to whatever disaster occurs, as some procedures or standards may not apply to various situations.

The challenge of cross agency communication can be exacerbated by competing agendas, exhaustion and burnout and the tendency to forget about past learnings.

Foodbank Emergency Food Boxes

One-week high-quality food supply and emergency tool kit/dust mask



For every box you buy, we'll donate one to a family in need.

\$59

suggested donation

Order your disaster boxes online, pick up at one of three locations:

www.bit.ly/2ByCaaC

www.foodbanksbc.org

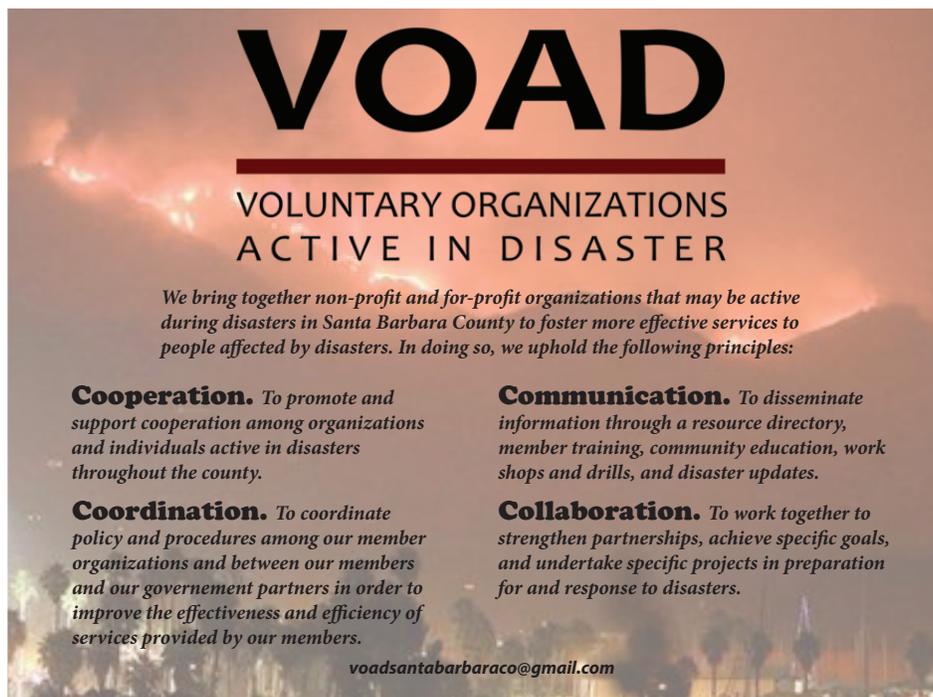


To overcome this panelists encouraged attendees to build on recovery work that has been done in past disasters, as well as make improvements based on existing expertise. Keep communications between agencies, nonprofits and government open in order to recover efficiently.

Finally, the panel emphasized the importance of VOAD in the county. This organization can help community members, nonprofits, agencies and others to organize before disaster and before receiving funding through conversations that focus and clarify needs. Other resources shared were the Community Long Term Recovery Group and Ready SBC.

VOAD: Voluntary Organizations Active in Disaster

VOAD was a welcome addition to the conference, as their work in recovery has served Santa Barbara for many years. VOAD is dedicated to improving outcomes for county residents affected by disasters by fostering “the Four C’s”—cooperation, communication, coordination, and collaboration—among nonprofit organizations, community-based organizations, government agencies, and for-profit companies that are active in disasters.



VOAD

VOLUNTARY ORGANIZATIONS
ACTIVE IN DISASTER

We bring together non-profit and for-profit organizations that may be active during disasters in Santa Barbara County to foster more effective services to people affected by disasters. In doing so, we uphold the following principles:

Cooperation. *To promote and support cooperation among organizations and individuals active in disasters throughout the county.*

Coordination. *To coordinate policy and procedures among our member organizations and between our members and our government partners in order to improve the effectiveness and efficiency of services provided by our members.*

Communication. *To disseminate information through a resource directory, member training, community education, work shops and drills, and disaster updates.*

Collaboration. *To work together to strengthen partnerships, achieve specific goals, and undertake specific projects in preparation for and response to disasters.*

voadsantabarbaraco@gmail.com

Our Disaster Preparedness 5-Point Plan:

- 1.) **Create a Disaster Food Box program** to help individuals and households be prepared and be more resilient if access to food becomes limited.
- 2.) **Host a Disaster Preparedness Summit** to train and strengthen communication and collaboration among our 300+ member agencies in the event of an emergency.
- 3.) **Make capital investments** in new vehicles to improve our ability to deliver food.
- 4.) **Recruit and train a new volunteer force** that can be utilized for emergency food distributions when our scheduled distributions are unable to function.
- 5.) **Expand existing education programs and launch new initiatives in food literacy** to strengthen community resilience in disaster. The skills training will teach people how to maintain a nutritious diet even with very limited resources.

Attendees:

Keith McLellan
American Red Cross
kcmclellan@comcast.net

Rev. Mort Ward
American Red Cross
mort.ward@redcross.org

Vicky Ballmes
American Red Cross
vicky.ballmes@redcross.org

Samantha Omana
Assemblymember Monique Limon
Samantha.Omana@asm.ca.gov

Catherine Brozowski
Audacious Foundation
catherine@audaciousfoundation.org

Gracie Huerta
Aware & Prepare, Listos
graciehuerta@gmail.com

Barbara Tzur
Brylen Technologies Inc
barbara.tzur@brylen.com

Jessica Steele
CA HOPE 805
JessicaHope805@gmail.com

Rachel Walsh
CA HOPE 805
rachelhope805@gmail.com

Jenny Bruell
CA HOPE 805
jbruellhope805@gmail.com

Michele Drum
CA HOPE 805
mdrumhope805@gmail.com

Kurt Kruse
California Highway Patrol
kruse@chp.chp.ca.gov

Cindy Pontes
California Highway Patrol
cpontes@chp.ca.gov

Jon Gutierrez
California Highway Patrol
jgutierrez@chp.ca.gov

Jatzibe Sandoval
California Hope 805
jatzibehope805@gmail.com

Eunice Jaramillo
California Hope 805
eunicehope805@gmail.com

Alexis Henderson
California HOPE 805
alexiscarolyn@me.com

Alana Walczak
CALM
awalczak@calm4kids.org

Maria Gonzalez
Carpinteria Children's Project
mgonzalez@carpchildren.org

Angelica Ornelas
Carpinteria Children's Project
aornelas@carpchildren.org

Yolanda Vasquez
Catholic Charities of
Santa Barbara
yvasquez@ccharities.org

Eva Macias
Center for Employment Training
emacias@cet2000.org

Maricela Gutierrez
Center for Emplomynt Training
mgutierrez@cet2000.org

Michael Gotschall
Central Coast Rescue Mission
MGotschall@erescuemission.org

Jon Bronkowski
Central Coast Rescue Mission
JBronkowski@erescuemission.org

Jami Scherrer
CET Santa Maria
jscherrer@cet2000.org

Eric Zivic
CHP Buellton
EricZivic@gmail.com

Mimi Audelo
City of Carpinteria
mimia@ci.carpinteria.ca.us

Anthony Rodriguez
City of Goleta
arodriguez@cityofgoleta.org

Samantha Scroggin
City of Lompoc
s_scroggin@ci.lompoc.ca.us

Jason Dominguez
City of Santa Barbara
jdominguez@santabarbaraca.gov

Elisa Pardo
Community Action Commission (2-1-1SBC)
epardo@cacsb.com

Tony Mitchell
Community Action Commission
of Santa Barbara County
amitchell@cacsb.com

Patricia Keelean
Community Action Commission
of Santa Barbara County
pkeelian@cacsb.com

Emily Miller
Community Environmental Council
emiller@cecmail.org

Wendy Motta
Congressman Carbajal
wendy.motta@mail.house.gov

Chris Henson
Congressman Salud Carbajal
Christopher.henson@mail.house.gov

Molly Marino
COSB Social Services
mmarino@sbcsocialserv.org

Ruben Cosio
Cottage Health
aomalley@sbch.org

Sal Robledo
Cottage Health
srobledo@sbch.org

Susanna Shaw
Cottage Health
slshaw@sbch.org

Layla Farinpour
Cottage Health
lfarinpo@sbch.org

Ashley Kruzel
County of Santa Barbara
akruzel@countyofsb.org

Emilie Elzein
County of Santa Barbara
eelzein@countyofsb.org

Darcel Elliott
County of Santa Barbara
delliott@countyofsb.org

Gina DePinto
County of Santa Barbara
gdepinto@countyofsb.org

Molly Marino
County of Santa Barbara
Social Services
mmarino@sbcsocialserv.org

Margaret Federico Tougas
CSU Channel Islands
margaret.federico@csuci.edu

Katie Hershfelt
Cultivate Events
katiehershfelt@gmail.com

Tiffany Kishiyama
Cultivate Events
tiffany@cultivateevents.com

Ian Stewart
Deckers
ian.network23@gmail.com

Damon Taugher
Direct Relief
dtaugher@directrelief.org

Narded Eguiluz
Driscoll's
narded.eguiluz@driscolls.com

Yolanda McGlinchey
Emergency Services of the City
of Santa Barbara
YMcGlinchey@SantaBarbaraCA.gov

Margaret Larson
Ernst & Young
Margaret.Larson@ey.com

Marianne McCarthy
Family Service Agency
mmccarthy@fsacares.org

Denise Cicourel
Family Service Agency of
Santa Barbara County
denise@fsacares.org

Christie Ontjes
Family Service Agency of
Santa Barbara County
contjes@fsacares.org

Patrick Crawford
Feeding America
pcrawford@feedingamerica.org

Delia Lechuga
Find Food Bank
dlechuga@findfoodbank.org

Tim Parker
Food Bank Coalition of SLO County
tparker@slofoodbank.org

Jill Santos
Food Forward Ventura
County Branch
jill@foodforward.org

Monica White
FOOD Share, Inc.
mwhite@foodshare.com

George Bean
Foodbank Board Member
glbjpb@gmail.com

Monica Buenrostro
Foodbank of Santa Barbara
mbuenrostro@foodbanksbc.org

Spencer von Hershman
Foodbank of Santa Barbara
svonhershman@foodbanksbc.org

Erik Talkin
Foodbank of Santa Barbara County
etalkin@foodbanksbc.org

Lisa Skvarla
Foodbank of Santa Barbara County
lskvarla@foodbanksbc.org

Vibeke Weiland
Foodbank of Santa Barbara County
vibeke.staal@gmail.com

Steve Hoxie
Foodbank of Santa Barbara County
shoxie@foodbanksbc.org

Josh Place
Foodbank of Santa Barbara County
joshplace80@hatmail.com

Benny Valdiviezo
Foodbank of Santa Barbara County
bvaldiviezo@foodbanksbc.org

Carrie Wanek
Foodbank of Santa Barbara County
cwanek@foodbanksbc.org

Jamie Diggs
Foodbank of Santa Barbara County
jdiggs@foodbanksbc.org

Paul Wilkins
Foodbank of Santa Barbara County
pwilkins@foodbanksbc.org

Dan Thomas
Foodbank of Santa Barbara County
dthomas@foodbanksbc.org

Janessa Van Vechten
Foodbank of Santa Barbara County
janessak@gmail.com

Jesus Lopez
Foodbank Santa Barbara County
jlopez@foodbanksbc.org

Claire Tuohey-Mote
Foodbank Santa Barbara County
conferences@foodbanksbc.org

Elena Richardson
Foodbank SB County
richardson.elena@gmail.com

Temor Grier
FoodLink
temor@foodlinktc.org

Andrea Kelly
FoodLink For Tulare County
andrea.kelly@foodlinktc.org

Erwin Villegas
Frank Schipper Construction Co.
erwin@schipperconstruction.com

Kristina Webster
Girls Inc. of Greater Santa Barbara
kwebster@girlsincsb.org

Christina Vasquez
Good Samaritan Shelter
cvasquez@goodsamaritanshelter.org

Alexis Nshamamba
Good Samaritan Shelter
anshamamba@
goodsamaritanshelter.org

Liz Beebe
Habitat for Humanity of Southern
Santa Barbara County
liz@sbhabitat.org

James Houck
Houck Family Trust
jchouck66@yahoo.com

Bob Havlicek
Housing Authority of the County of
Santa Barbara
bobhavlicek@hasbarco.org

Brian Hollander
Independent Living
Resource Center
bhollander@ilrc-trico.org

Jacob Lesner-Buxton
Independent Living
Resource Center
jlesner@ilrc-trico.org

Jordan Baldrige
Institute for Collective Trauma and
Growth
jbaldrige@ictg.org

Kate Wiebe
Institute for Collective Trauma and
Growth
kwiebe@ictg.org

Julia Lara
Isla Vista Youth Projects
julial@ivyp.org

Attendees (Continued):

Jeff Dronkers
JDC
jdronkers@yahoo.com

Ruth Steinberg
Jewish Family Service of Greater Santa Barbara, a Department of the Jewish Federation
rsteinberg@sbjif.org

Michael Rassler
Jewish Federation of Greater Santa Barbara
msrassler@sbjif.org

Mike Witt
Jewish Federation of Greater Santa Barbara
mwitt@sbjif.org

Julia Solomon
Jewish Federation of Greater Santa Barbara
jsolomon@sbjif.org

Lena Moran
Just Communities
lmoran@just-communities.org

Nick Whinnery
Nick Whinnery Videography
whinnerynick@gmail.com

Kathryn Barnes
KCRW
kathryn.barnes@kcrw.org

Lisa Osborn
KCSB 91.9 FM
nd@kcsb.org

Katherine Worsham
KSBY-TV
kworsham@ksby.com

Michael Peterson
LDS Church Public Affairs
michael.peterson.sbstrike@gmail.com

Ashley Costa
Lompoc Valley Community Healthcare Organization
costaa@lvcho.org

Annamarie Cameron
Mental Wellness Center
acameron@mentalwellnesscenter.org

Dale Olivas
Mental Wellness Center/CA HOPE 805
dalesurfing1962@gmail.com

Suzanne Blake
MIT Office of Emergency Management
suzy.blake@gmail.com

Lisa Valencia Sherratt
Montecito Center for Preparedness, Recovery and Rebuilding
lisa@sbcoem.org

Laura Camp
Montecito Water District
lcamp@montecitowater.com

Edward Casarez
lfd.ec@outlook.com

Eric Boldt
National Weather Service
Los Angeles/Oxnard
eric.boldt@noaa.gov

Gina Fischer
Office of 3rd District County Supervisor Joan Hartmann
gfischer@countyofsb.org

Robert "Bob" Strojek
Red Cross/CERT
robert.strojek@redcross.org

Sheri Benninghoven
SAE Communications
sbenninghoven@saecomunications.com

Justin Haagen
Safety Matters Certified Training, LLC
justin@cpctrainingsb.com

Adam Poe
Salvation Army
adam.poe@usw.salvationarmy.org

Amanda Jacobbs
Santa Barbara City College
ajjacobs@pipeline.sbcc.edu

Lyz Hoffman
Santa Barbara County Air Pollution Control District
hoffmanl@sbcapcd.org

Stacy Silva
Santa Barbara County Animal Services
stacy.silva@sbcphd.org

Suzanne Grimmesey
Santa Barbara County Department of Behavioral Wellness
suzkirk@co.santa-barbara.ca.us

Brian Uhl
Santa Barbara County Office of Emergency Management
buhl@sbcoem.org

Stacey Rosenberger
Santa Barbara County Public Health Department
stacey.rosenberger@sbcphd.org

Barbara Andersen
Santa Barbara Foundation
bandersen@sbfoundation.org

Tim Collins
Santa Barbara Humane Society
timcollins@sbhumanesociety.org

Keith Hamm
Santa Barbara Independent
keith@independent.com

Ben Romo
Santa Barbara Office of Emergency Management
bromo@sbcoem.org

Chelsea Duffy
Santa Barbara Partners in Education
cpduffy@sbceo.org

Tara Haaland-Ford
Santa Barbara Support Network
haalandford@gmail.com

Kelly Moore
Santa Barbara Unified School District
kmoore@sbunified.org

Reese Thompson
Santa Maria Joint Union High School District
rthompson@smjuhsd.org

Marc Brogotti
Santa Maria Joint Union High School District
mbrogotti@smjuhsd.org

Danny Sheridan
Santa Maria Joint Union High School District
dsheridan@righetti.us

Dan Mather
Santa Maria Joint Union High School District
dmather@pvhsphanthers.org

Ken Groppetti
Santa Maria Joint Union High School District
kgroppetti@santamariahighschool.org

Luke Ontiveros
Santa Maria-Bonita School District
lontiveros@smbdsd.net

Nathalie Keller
SB Foodbank
nkeller@foodbanksbc.org

Hannah Sullivan
Senator Hannah-Beth Jackson
hannah.sullivan@sen.ca.gov

Kevin Drabinski
SLO Food Bank
kdrabinski@slofoodbank.org

Tim Parker
SLO Food Bank
tparker@slofoodbank.org

Gonzalo Martinon
SLO Food Bank
gmartinon@slofoodbank.org

Garrick Lewis
SMI Concepts Inc.

Brian Kraz
SMI Concepts, Inc.

Hugo Zamora
SMI Concepts, Inc.

Ron Hughes
So. Baptist Disaster Relief
hughesrd@sbcglobal.net

Rondi Guthrie
Southern California Edison
rondi.guthrie@sce.com

Fr. Jon Hedges
St. Athanasius Orthodox Church
frhedges@stathanasius.org

Rudy Herrera
State Compensation Insurance Fund
rherrera@scif.com

Angela Cereoli
State Compensation Insurance Fund
ascereoli@scif.com

Irene Mendez
State Compensation Insurance Fund
iamendez@scif.com

Don Williams
State of Ca, Dept of Social Services
don.williams@dss.ca.gov

Lori Coopwood
State of California-CDSS
lori.coopwood@dss.ca.gov

Justin Wilkins
SYV PHP
justin@syvphp.org

Patricia Neff
The Arc of Ventura County
pneff@arcvc.org

Alyssa Potter
The Food Liason
events@thefoodliason.com

Juan Torres
The Salvation Army
juan.torres@usw.salvationarmy.org

Patricia Torres
The Salvation Army
patricia.torres@usw.salvationarmy.org

Nicholas Nguyen
The Salvation Army
nicholas.nguyen@usw.salvationarmy.org

Sophia Thompson
UC Santa Barbara
s_m_thompson@ucsb.edu

Andy Doerr
UC Santa Barbara Associated Students, KCSB
andrewd@as.ucsb.edu

Erika Felix
UCSB
efelix@ucsb.edu

Sarah Crawford
UCSB
sarah_crawford@ucsb.edu

Rodolfo Herrera
UCSB Associated Students Foodbank
rodolfoh@as.ucsb.edu

Jim Caesar
UCSB Emergency Preparedness Office
james.caesar@ucsb.edu

Nancy VanAntwerp
Unitarian Society
nancyvanantwerp@gmail.com

Steve Ortiz
United Way
sortiz@unitedwaysb.org

Elvira Avina
Unity Shoppe Inc.
elvira@unityshoppe.org

Quinn Yowell
Unity Shoppe Inc.
quinn@unityshoppe.org

Tom Reed
Unity Shoppe, Inc.
tom@unityshoppe.org

Daniel Wall
Ventura County EPO
dan.wall@ventura.org

Suzanne Malloy
VOAD
semalloy@verizon.net

Susan Choo
Wells Fargo
susan.choo@wellsfargo.com

Juan Lopez
Wells Fargo
juan.lopez7@wellsfargo.com

Ashley Kauk
Westmont College
akauk@westmont.edu

Tory Harris
Westmont College
tharris@westmont.edu

John Draper
Westmont College
jdraper@westmont.edu

Bruce Rankin
Westside Food Bank
bruce@westsidefoodbankca.org

Nicki Parr
WEV
nparr@wevonline.org

Michael S Williams
Wildland Residents Association, San Marcos Pass Volunteer Fire Department
mswssi@verizon.net